



AUSTRIACARD
(HOLDINGS)

Annual General Meeting

22 June 2026

Building on trust.
Growing digitally.

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FY2025 Results

FY2025 Results at a Glance

Momentum restored: a decisive H2 recovery validates our strategy

- H2 performance confirms the growth trajectory signaled in Q2 & Q3 results
- H2 2025 adj. EBITDA +23% vs. H2 2024

- Favourable revenue mix (higher-margin services & solutions) and cost optimisation drive EBITDA margin expansion
- Resilient, diversified business model alleviates headwinds

Resilient, diversified business model spearheads a substantial H2 rebound

- Digital Technologies
- Document Lifecycle Management
- Identity

- public sector digitization projects in Greece
- complex digital security printing projects in African markets (MEA) & personalized cards distribution services in WEST
- citizen identity projects in MEA

Strong Cash Flow generation

- Operating Cash Flow: €39.7m (+17%)
- Free Cash Flow: €22.5m (+60%)

- Reduced pace of working capital build-up
- Disciplined focus on improving inventory management & cash collections
- 9% FCF yield (at 20.03.2026 trading levels)

Solid Balance Sheet & Healthy Leverage

- Leverage¹ (1.6x) improved vs. FY2024
- Net Debt: 15% reduction vs. FY2024

- Leverage maintained at the low-end of the medium-term target range (1.5-2.0x)
- Strong cash flow generation supports deleveraging

2026 Outlook

- A return to growth momentum, despite headwinds (macro & geopolitics)
 - Group Revenue: high-single digit growth
 - Group EBITDA margin: further expansion (+35bps expansion in FY2025)
 - Group Operating Cash Flow: further improvement (normalization of working capital requirements)

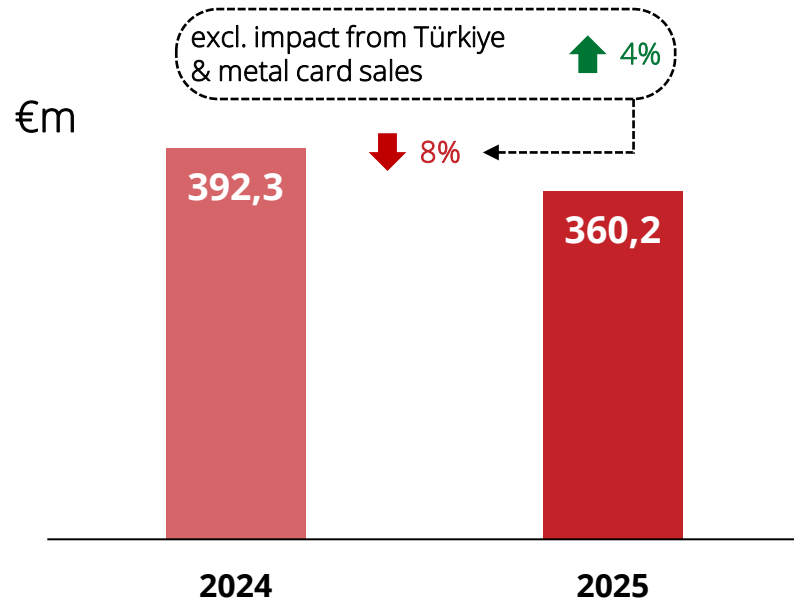
1. Leverage = Net Debt / adj. EBITDA

Note: all amounts and percentages presented herein are rounded; accordingly, totals may not sum precisely due to rounding

P&L Highlights

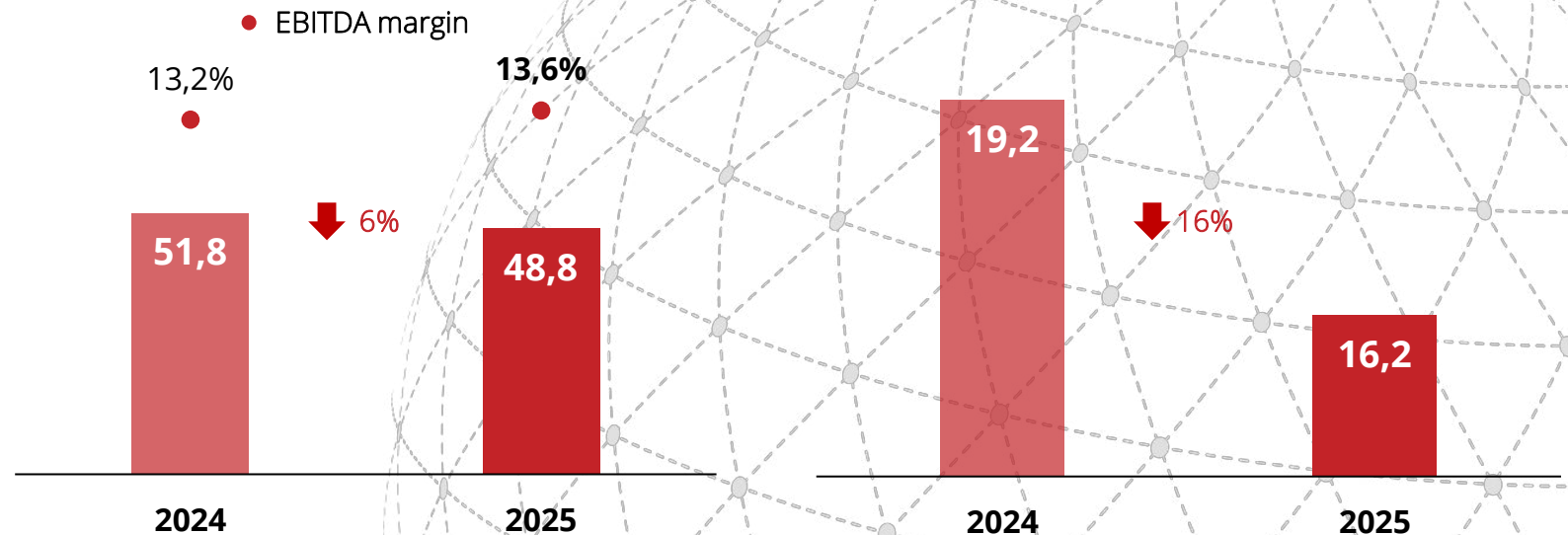
Revenues
360.2

- Digital Technologies (+25%)
- Document Lifecycle Management (+4%)
- Identity solutions (+67%)
- Turkish payment card market normalization (€22m Group impact)
- Unfavourable FY2024 base effect from metal card sales (€26m Group impact)



EBITDA
48.8

- Favourable revenue mix (growing contribution of higher-margin services & solutions) supports Gross Profit I margin expansion (+300bps to 49.5%)
- Cost savings: cost of sales (-8% or €24m savings) and SG&A (-5% or €2m savings)
- Revenue decline (€32m)
- Higher production costs (mainly related to the growth in security printing and identity projects in MEA and the main service centers in WEST)



Net Profit
16.2

- Lower net financial expenses (-7%)
- EBITDA reduction (-6%)
- Higher depreciation expenses (+8%)

Note: all amounts and percentages presented herein are rounded; accordingly, totals may not sum precisely due to rounding

Balance Sheet & Cash Flow Highlights

Net Working Capital
74.2

Operating Cash Flow
39.7

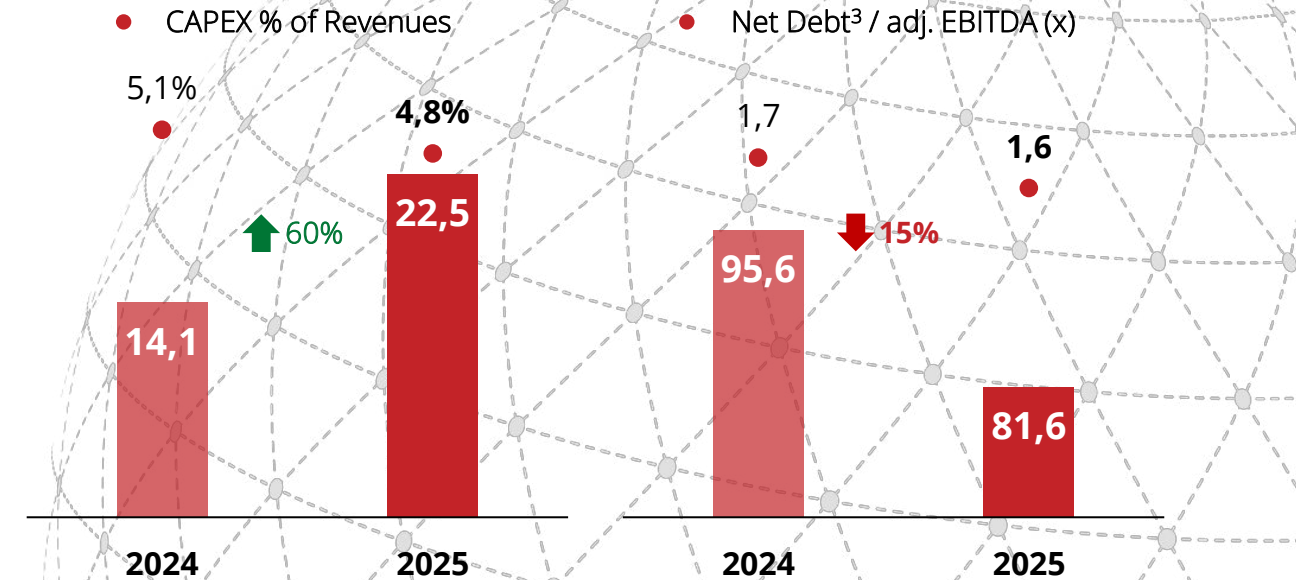
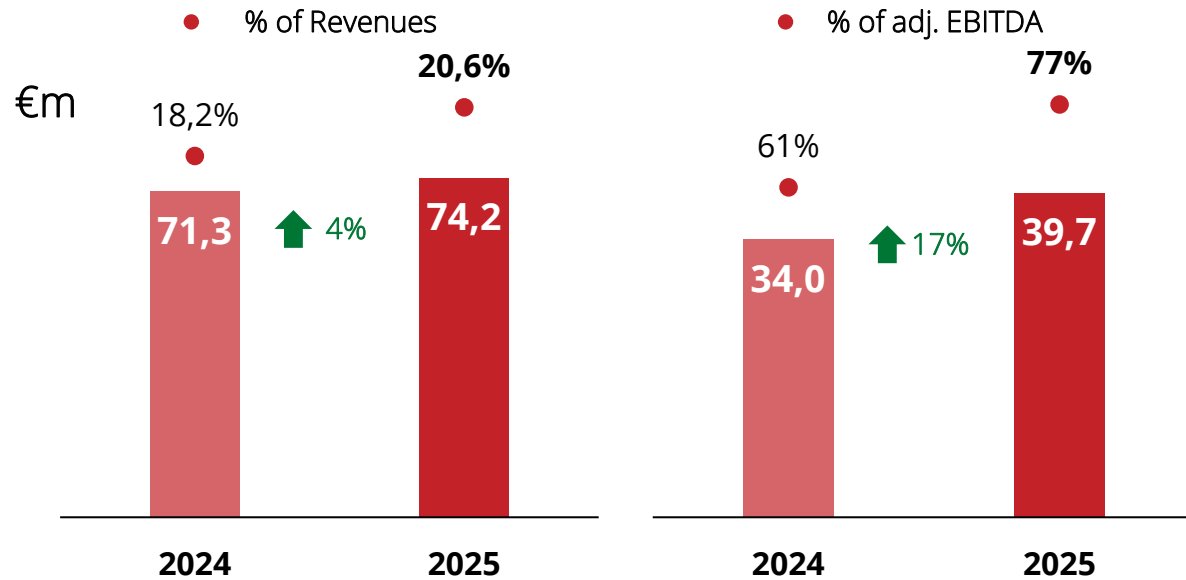
Free Cash Flow¹
22.5

Leverage²
1.6x

- Reduced pace of working capital build-up
- Disciplined focus on improving inventory management & cash collections
- Increase in Contract assets: contracted public sector digitization projects in Greece are invoiced upon completion
- Reduction in Trade Payables: vendor payments for chips
- Overall, the Net Working Capital increase is largely attributed to project billing timing and revenue mix effects, rather than any structural weakening in the underlying working capital management

- Strong operating cash flow generation (+17%)
- Modest CAPEX requirements (€17.2m); within the medium-term target range (4-5% of Revenues)
- Free Cash Flow yield 9% (at 20.03.2026 trading levels)

- Improved leverage vs. FY2024 driven by net debt reduction
- Leverage maintained at healthy levels; at the low-end of the medium-term target range (1.5-2x)



1. Free Cash Flow (FCF) = Operating Cash Flow minus CAPEX

2. Net Debt / adjusted EBITDA

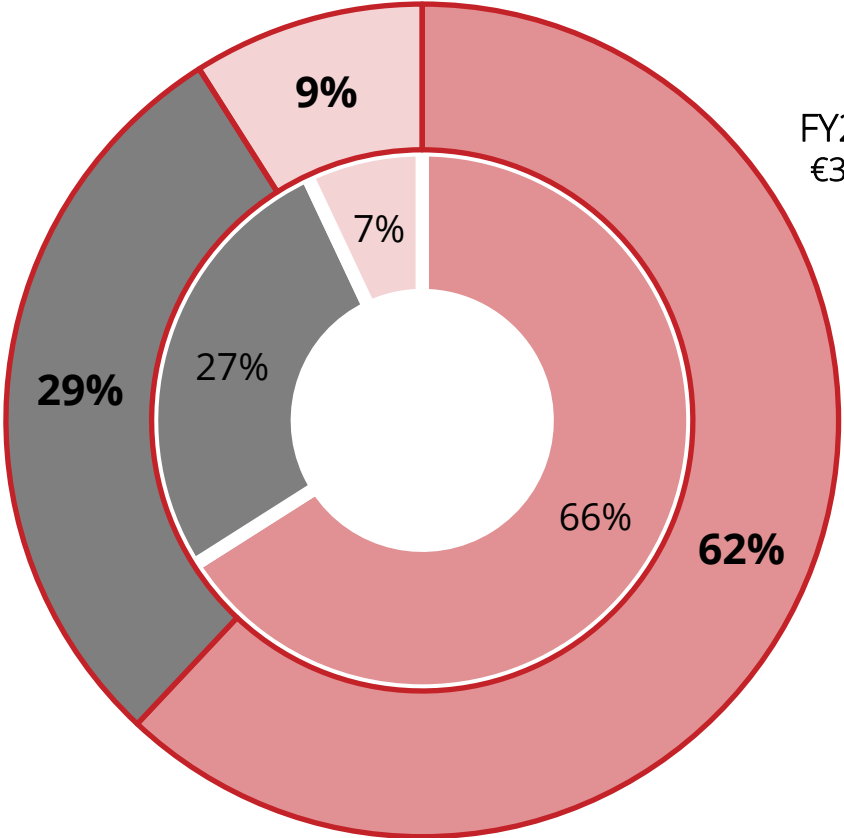
3. Net Debt = Loans and borrowings (incl. Lease Liabilities) – Cash

Note: all amounts and percentages presented herein are rounded; accordingly, totals may not sum precisely due to rounding

Shifting Revenue Mix

More higher-margin Solutions and Services

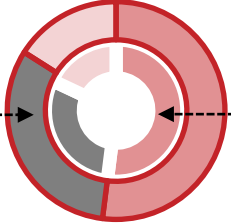
Solutions



Document Lifecycle Management

Identity & Payment

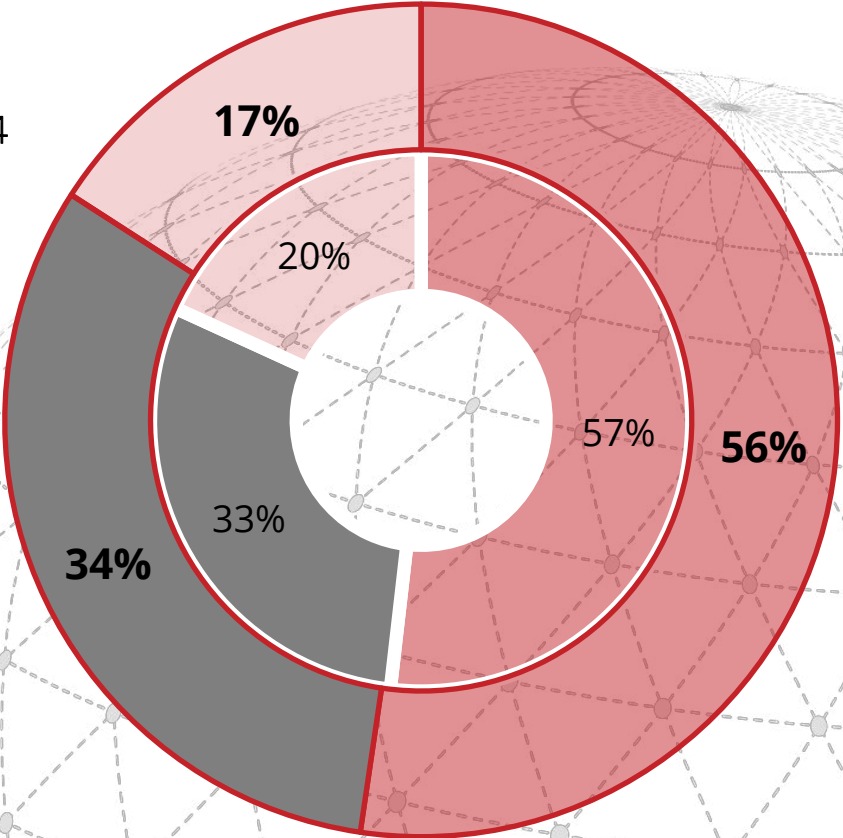
Digital Technologies



FY2025
€360m

FY2024
€392m

Geographic Segments



Western Europe, Nordics, Americas (WEST)

Central Eastern Europe & DACH (CEE)

Türkiye, Middle East & Africa (MEA)

Note: the presented Revenue breakdown per Geographic Segment does not incorporate Inter-segment and Corporate eliminations at the Group level.

A close-up photograph of a person's hands. One hand is pointing at a tablet screen, while the other holds a gold credit card. The background is dark with blue and orange bokeh lights.

Q1 2026 Results

Q1 2026 Results at a Glance

A solid opening quarter in 2026 with double digit EBITDA growth

- Revenues **+8%** vs. Q1 2025
- EBITDA **+11%** vs. Q1 2025
- Net Profit **+61%** vs. Q1 2025

- Revenue growth & growing contribution from higher-margin services & solutions drive EBITDA margin expansion (+30bps)
- Q1 delivers the evidence that our strategy is working

Resilient, diversified business model delivering results

- Digital Technologies
- Identity & Payment solutions

- Public sector digitization projects in Greece
- Strong growth from Fintech clients in WEST
- Business development strategy in MEA

Temporary headwinds in cash flow; significant improvement expected in H2 2026

- Operating Cash Flow: €7.5m outflow
- Project billing timing and legacy contractual purchasing obligations

- Seasonal working capital build-up, due to project billing timing (contracted Greek public sector digitization projects invoiced upon completion) and payments to key suppliers
- Temporary worsening not at all associated to a structural weakening in the underlying working capital management

Solid Balance Sheet & Healthy Leverage

- Leverage¹ (1.9x) improved vs. Q1 2025
- Group Net Debt: €94.5m

- Leverage maintained at healthy levels, within medium-term target range (1.5x-2.0x)
- €13m Net Debt increase vs. end-2025; temporary working capital cash utilization offsets continued deleveraging

2026 Outlook

- A return to growth momentum, despite headwinds (macro & geopolitics)
 - Group Revenue: high-single digit growth
 - Group EBITDA margin: further expansion (+35bps expansion in FY2025)
 - Group Operating Cash Flow: further improvement (*normalization of working capital requirements*)

1. Leverage = Net Debt / EBITDA

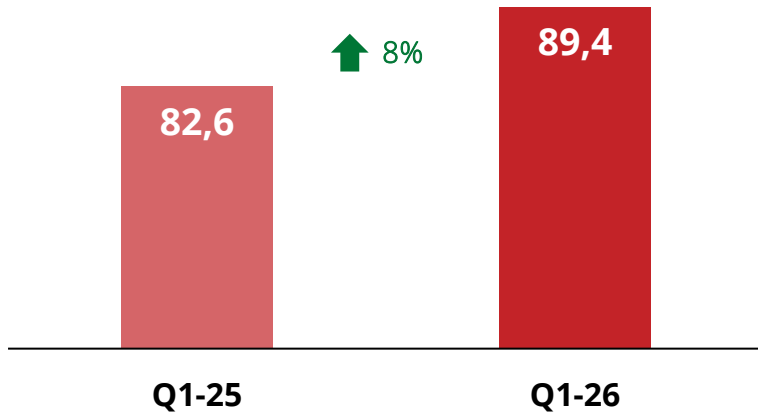
Note: all amounts and percentages presented herein are rounded; accordingly, totals may not sum precisely due to rounding

P&L Highlights

Revenues
89.4

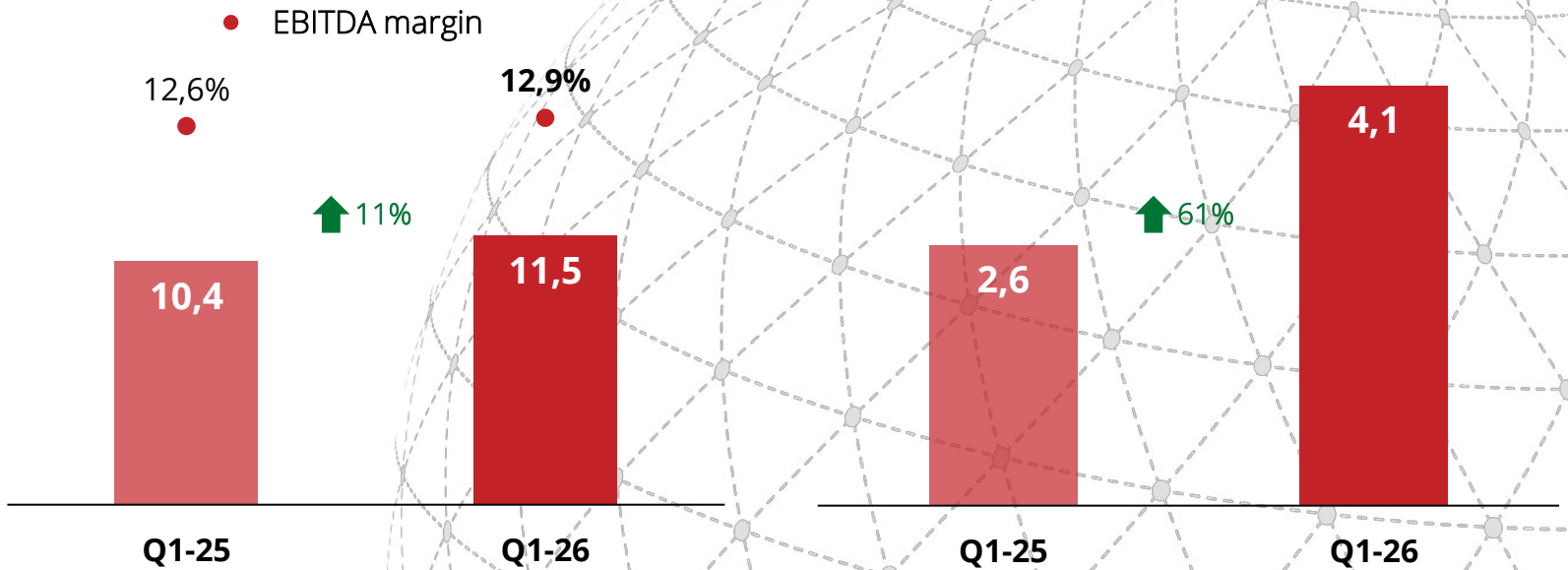
- Digital Technologies +83%
 - accelerated implementation of large-scale, public sector digitization projects in Greece (€6m contribution)
- Identity & Payment solutions +7%
 - Payment solutions +7% (Fintech clients in WEST)
 - Identity solutions +15% (MEA business development)
- Document Lifecycle Management -13%
 - secular volume contraction in postal services in Romania and printing in Greece
 - MEA document output (printing and security printing)

€m



EBITDA
11.5

- Revenue growth and favourable revenue mix (growing contribution of higher-margin services & solutions)
- Gross Profit margin expansion: +40bps to 24.1%
- EBITDA margin expansion: +30bps to 12.9%



Net Profit
4.1

- EBIT growth +18%
- Lower interest costs -11% (loans -2% vs. end-2025)
- Lower Group effective tax rate: 22% vs. 25% in Q1 2025 (growing profit contribution of low corporate tax rate jurisdictions)

Note: all amounts and percentages presented herein are rounded; accordingly, totals may not sum precisely due to rounding

Balance Sheet & Cash Flow Highlights

Net Working Capital
91.1

Operating Cash Flow
(7.5)

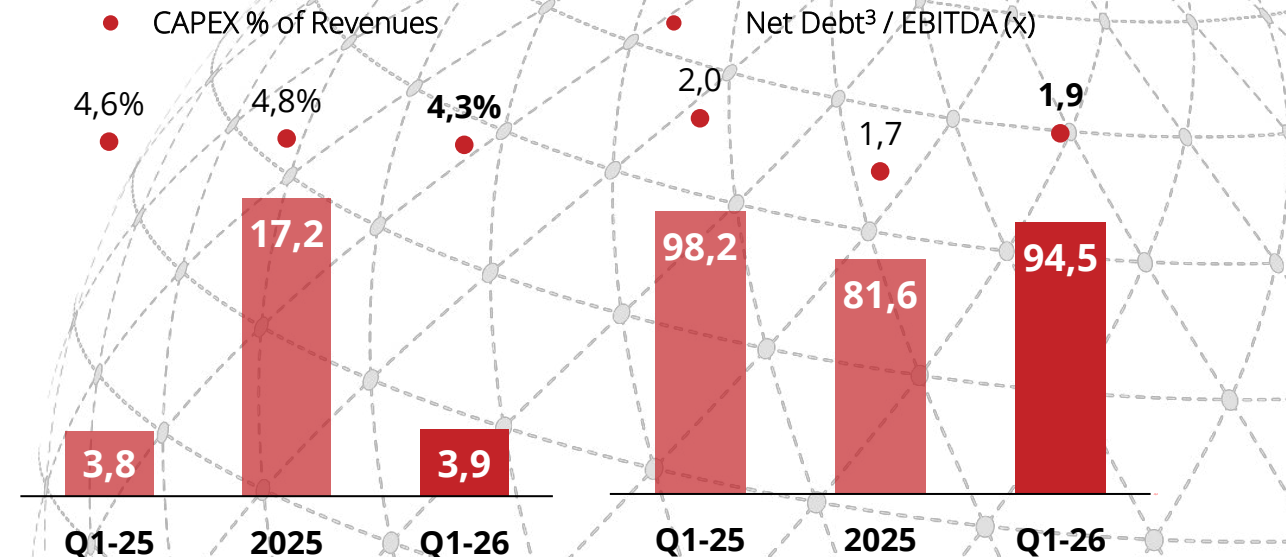
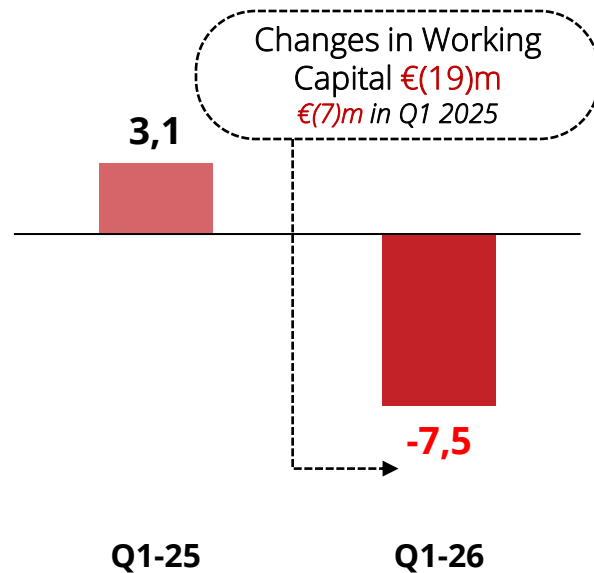
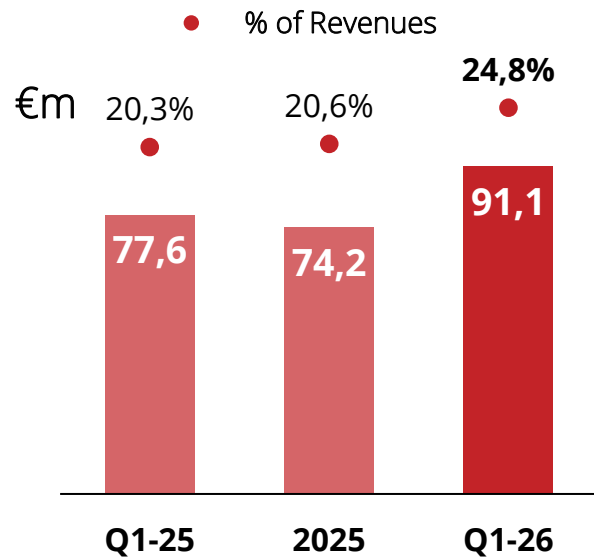
CAPEX¹
3.9

Leverage²
1.9x

- Contract assets increase (€8m): contracted public sector digitization projects in Greece are invoiced upon completion
- Trade Payables decline (€9m): legacy contractual purchasing obligations with key suppliers of chips
- The Net Working Capital increase is attributed to project billing timing, revenue mix effects and legacy contractual purchasing obligations with key suppliers.
- No structural weakening in the underlying working capital management

- Digital Technologies: GaiaB™, CaaS, public sector digitization projects in Greece
- Payment solutions: US 2nd perso center (Salt Lake City)
- Comfortably within the medium-term target range: 4-5% of Revenues

- Temporary working capital-related cash utilization more than offsets continued deleveraging
- Leverage improved vs. Q1 2025
- Leverage maintained at healthy levels, within the medium-term target range (1.5-2x)



1. CAPEX including Right-of-use assets (i.e. Leasing PPE)

2. Net Debt / EBITDA

3. Net Debt = Loans and borrowings (incl. Lease Liabilities) – Cash

Note: all amounts and percentages presented herein are rounded; accordingly, totals may not sum precisely due to rounding

FY2026 Outlook

Opportunities for 2026 and beyond

Strategic initiatives to drive sustainable margin enhancement and earnings growth:

Digital Technologies, Trusted digital Identity & Payment solutions

Robust revenue pipeline

Solid backlog of customer onboardings in WEST

Roll-out (i) Card-as-a-Service (CaaS) to Fintech/neobanks and (ii) GaiaB™ Appliance

Efficiency initiatives and focused cost management

Working Capital normalization following successful renegotiation of contractual obligations with chip suppliers

Disciplined capital allocation and a healthy, under-levered balance sheet



Group Revenue

high-single digit growth



Group EBITDA margin

further improvement



Group Operating Cash Flow

further improvement



Voluntary Takeover Offer by DNP

Voluntary Takeover Offer by Dai Nippon Printing Co. Ltd (“DNP”)

Key Offer Terms

DNP has published an all-cash voluntary public takeover offer at €10.00 per AUSTRIACARD share

- Offer values AUSTRIACARD’s entire issued share capital at approx. €364m
- Approx. **20-24% premium**¹ to last closing prices on May 12 (prior to announcement)
- Approx. **43-46% premium**² to the 6-month VWAP
- Initially proposed FY2025 dividend of €0.10 per share will not be paid, as included in the cum Offer Price

Strategic Rationale

DNP is a Tokyo-listed global technology and manufacturing group, with information security identified as a strategic priority under its mid-term plan

- Combination of DNP’s global scale, technology and long-term investment capacity with AUSTRIACARD’s established European platform and strengths in payment, identification, security printing and digital technologies
- Expected synergies with Rubicon SEZC (Laxton): government-focused ID authentication services in Africa

Future Participation and Business Policy

DNP to become long-term investor and engaged shareholder supporting AUSTRIACARD’s development and growth

- DNP intends to support AUSTRIACARD’s current strategy, management while retaining key talent
- Depending on the Offer outcome, DNP may consider a squeeze-out / delisting after completion

Offer Conditions and Largest Shareholder and Management Support

Offer subject to satisfaction of key conditions, including minimum acceptance of 75%, merger control and FDI clearances, and no material adverse change or significant compliance breach

- Achievement of the (voluntary) 75% minimum acceptance condition underpinned by largest shareholder and management support
 - Irrevocable undertaking by Mr. Nikolaos Lykos to tender all shares (c74.6% stake)
 - Management Board members holding shares intend to accept (c1.54% stake)
- Merger Control (AUT, GER, TUR) / FDI (AUT, ROU, GRC) clearances required by no later than 31 March 2027

Board Recommendation

Management Board and Supervisory Board recommend acceptance of the Offer to AUSTRIACARD’s shareholders

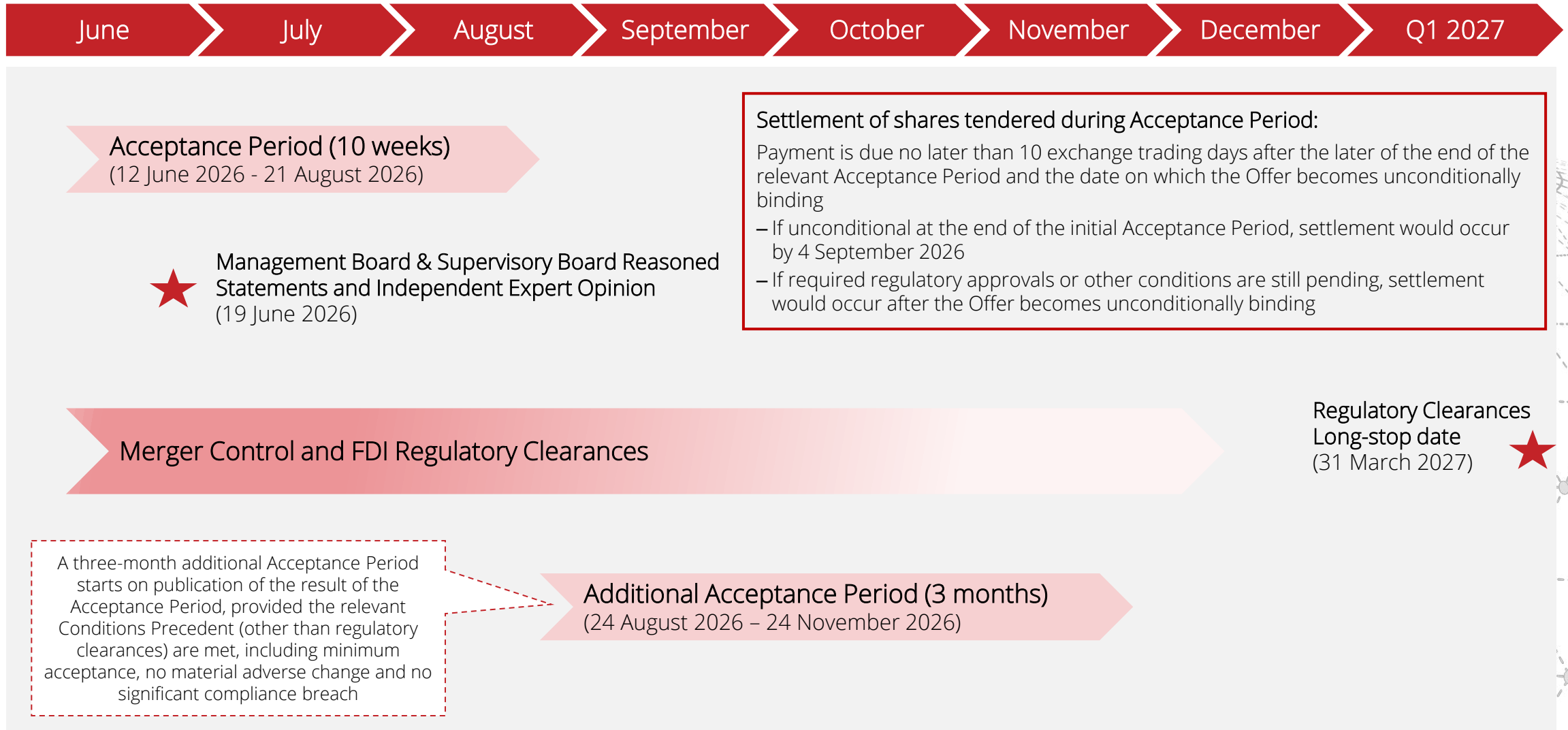
- Reasoned Statements published on 19 June 2026

Acceptance Framework *(see next page for further details)*

- Offer Document published on 12 June
- Initial Acceptance Period: 10 weeks
- Additional Acceptance Period: 3 months

- Acceptance of the Offer through Custodian Bank / financial institution maintaining securities account
- Offer Price to be paid within 10 trading days after the later of (i) the end of the Acceptance Period and (ii) satisfaction of all conditions, including regulatory clearances

High Level Timeline of DNP's Voluntary Takeover Offer



Thank you





Appendix I

An attractive investment case

A global applied technology company

A global provider of identity and payment solutions, with a strategic focus on digital transformation technologies, powered by proprietary technology and AI capabilities

Headquartered in Vienna, Austria with 10 manufacturing hubs across strategic markets (Europe & US) and a global sales footprint ensuring client proximity and service excellence

A platform built for scale with a proven track record spanning over 3 decades, having achieved growth of 35x in Revenue and 21x in EBITDA, driven by (i) organic expansion and (ii) value-accretive, synergistic M&A

Revenues
€360m

EBITDA
€49m

Net Profit
€16m

13.6% margin

Operating CF¹
€40m

Leverage²
1.7x

Total Assets
€328m

17 countries >50 countries

Physical Presence

Commercial Activity

2,360

16

Workforce

Sales Offices

10

Production Facilities

All financial information is based on [2025 Annual Financial Report](#)

1. Operating Cash Flow = Cash flows from operating activities;

2. Leverage = Net Debt / EBITDA

A global footprint across EMEA and the US

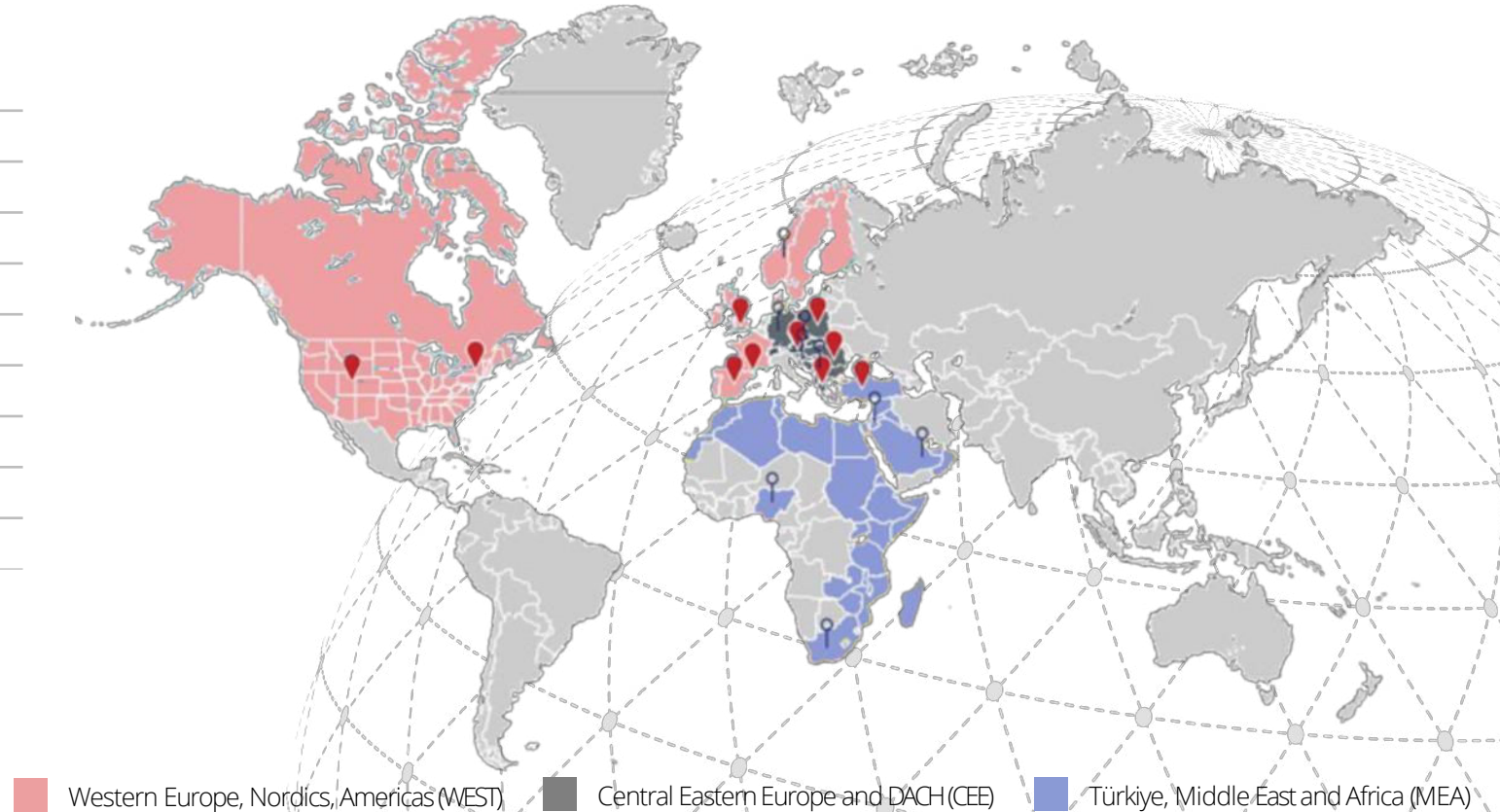
10 manufacturing hubs across strategic markets

📍 Facility	Identity & Payment	Personalization Centre	Document Lifecycle
Andorra	☑️		
Austria	☑️	☑️	
Greece		☑️	☑️
Poland		☑️	
Romania	☑️	☑️	☑️
Spain		☑️	
Türkiye		☑️	
UK	☑️	☑️	
US		☑️	

📍 Sales Offices

Norway, Czech Republic, Germany, Croatia, Serbia, Jordan, UAE, South Africa, Nigeria and a network of partners and selling agencies around the world

Key operational presence



2025 Revenue by geographic segment¹



1. Including intra-segment revenues

Decades of experience, consistently adapting to evolving client needs

Building Foundations (1897-2007)

Founded in 1897 by P. Lykos as a printshop, the company evolved steadily through the 20th century.

Key milestones:

- ATHEX listing of INFORM P. LYKOS HOLDINGS S.A. (1994)
- establishment of INFORM LYKOS ROMANIA (2000), marking the Group's first international expansion

Scaling into a Multinational End-to-End Provider (2007-2019)

Strategic acquisitions established significant operations across Europe and transformed the Group into a comprehensive multinational provider.

Key milestones:

- acquisition of Austria Card GmbH (2007)
- opened a smart card personalization center in Poland (2012)
- acquisition of Türkiye's largest personalization center (2012)
- acquisition of TAG SYSTEMS (2019)

Accelerating Technology-Led Transformation (2019-Ongoing)





Recent years have seen accelerated growth through strategic technology acquisitions. These moves position the Group at the forefront of secure, intelligent technology solutions.

Key milestones:

- acquisition of NEXT DOCS (2019)
- acquisition of CloudFin and NITECREST UK (2021)
- dual listing on ATHEX and VSE (March 2023), following completion of cross-border merger with INFORM P. LYKOS HOLDINGS S.A.
- acquisition of Pink Post in Romania (2023)
- acquisition of LSTech and Global Trust (2024)

A diversified Solutions & Services Portfolio





Digital Technologies

	Artificial Intelligence Empowered Solutions & GaiaB™ Appliance
	Remote KYC/KYB Onboarding
	Digitalization & Data Capture Technologies
	Process & Content Management Intelligence

Revenues (€m, FY2025)






Identity & Payment solutions

	Payment cards
	Card as a service (CaaS)
	Citizen Identity Services
	Enrolment & Authentication

Revenues (€m, FY2025)



Document Lifecycle Management

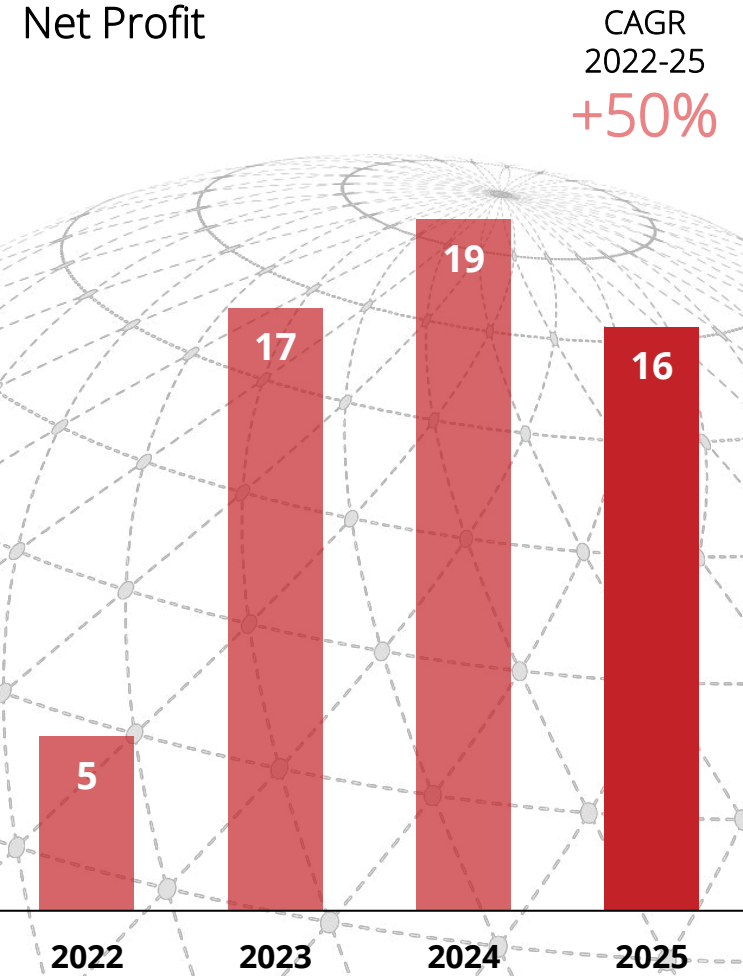
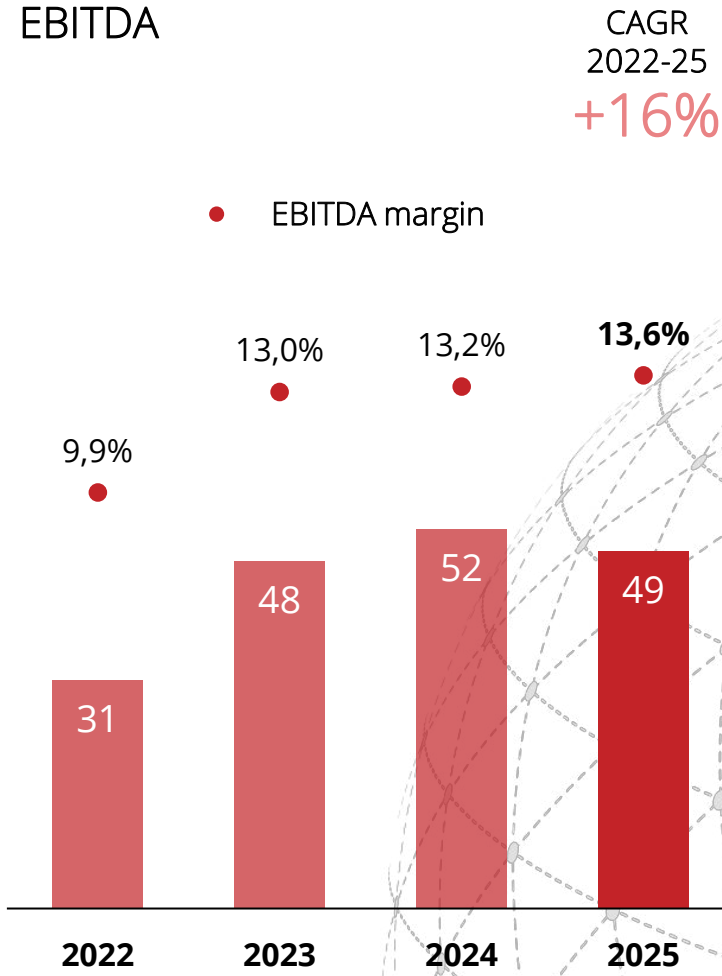
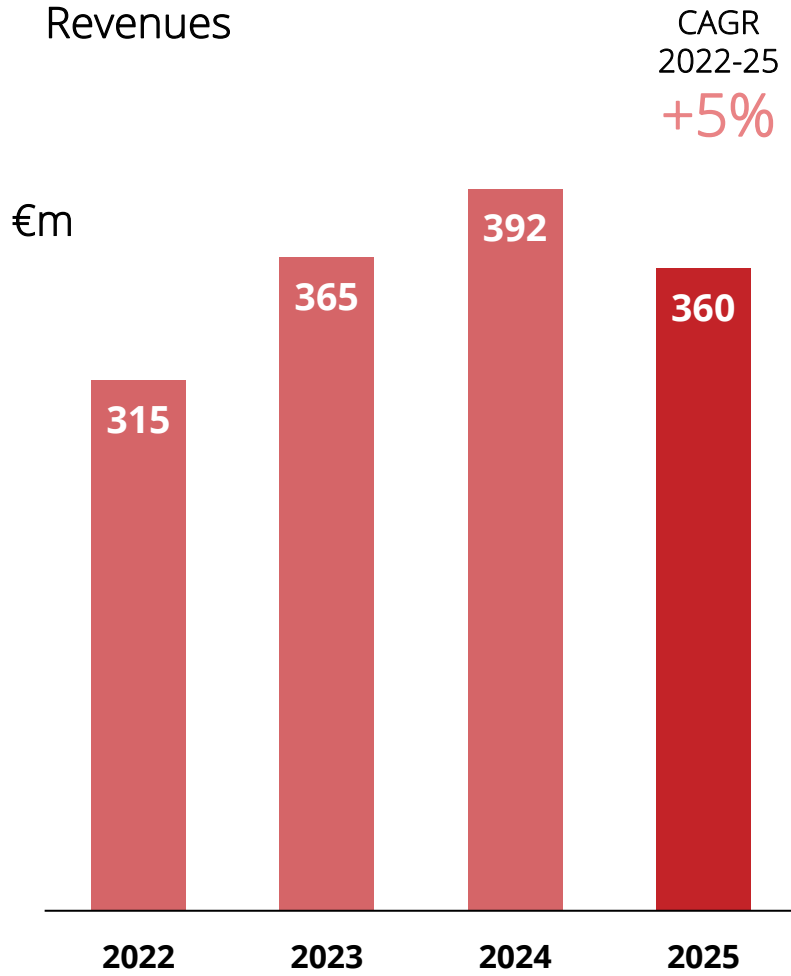
	Secure Digital Printing
	Personalized Digital Printing
	Digital Print on Demand Books
	Document Output Management services

Revenues (€m, FY2025)



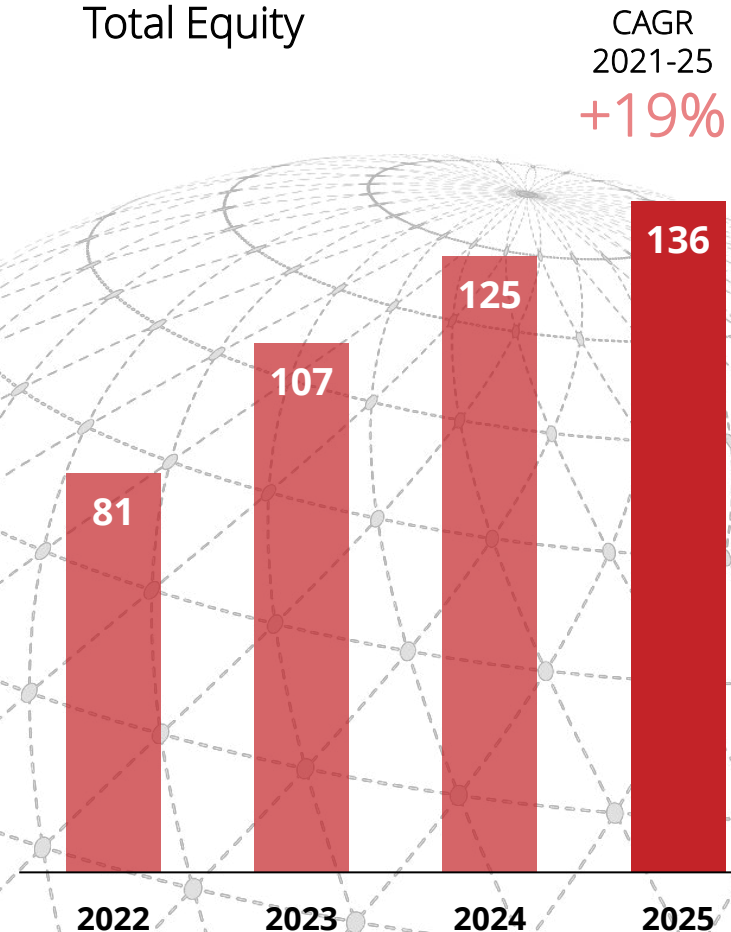
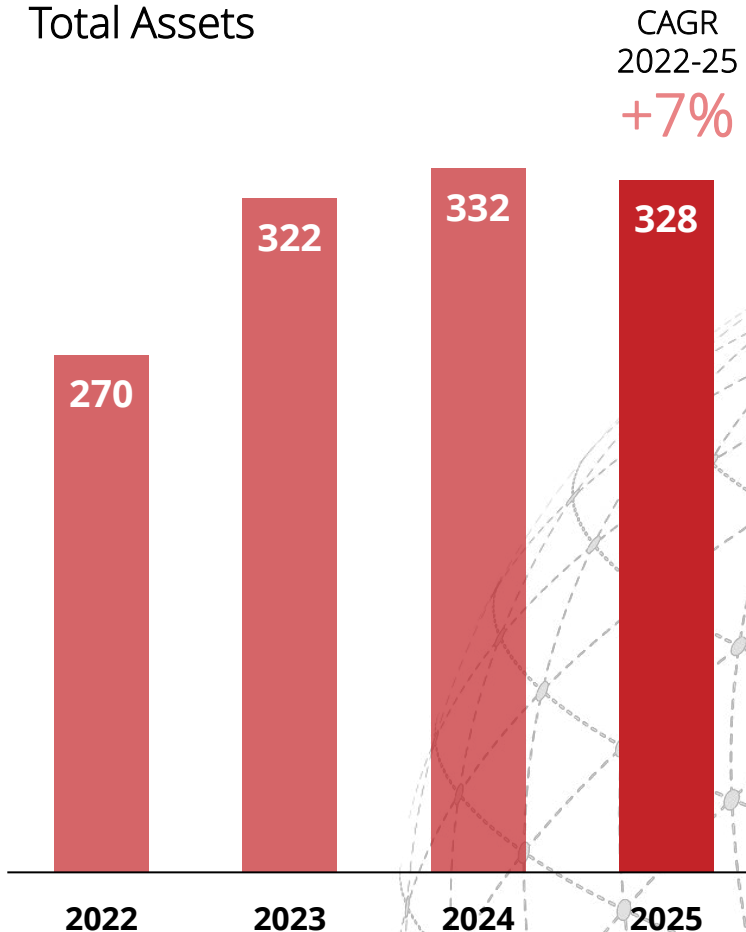
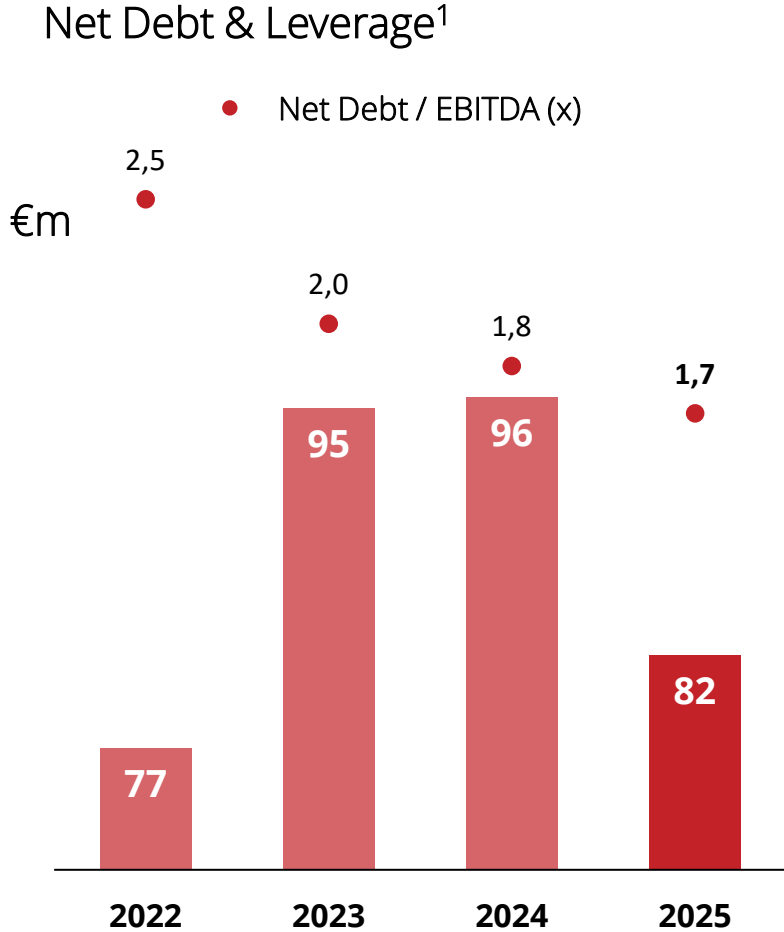
All financial information is based on [2025 Annual Financial Report](#). All amounts and percentages presented herein are rounded; accordingly, totals may not sum precisely due to rounding.

A platform built for scale with a proven track record of growth...



All financial information is based on [2025 Annual Financial Report](#) and previous years Annual Financial Reports. All amounts and percentages presented herein are rounded; accordingly, totals may not sum precisely due to rounding.

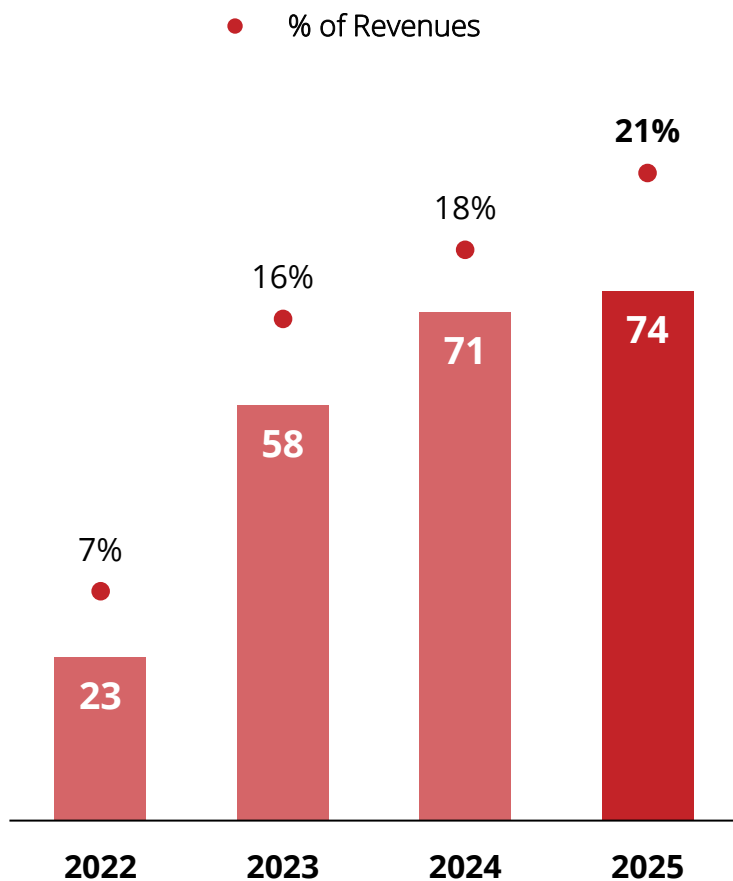
...with a solid financial position...



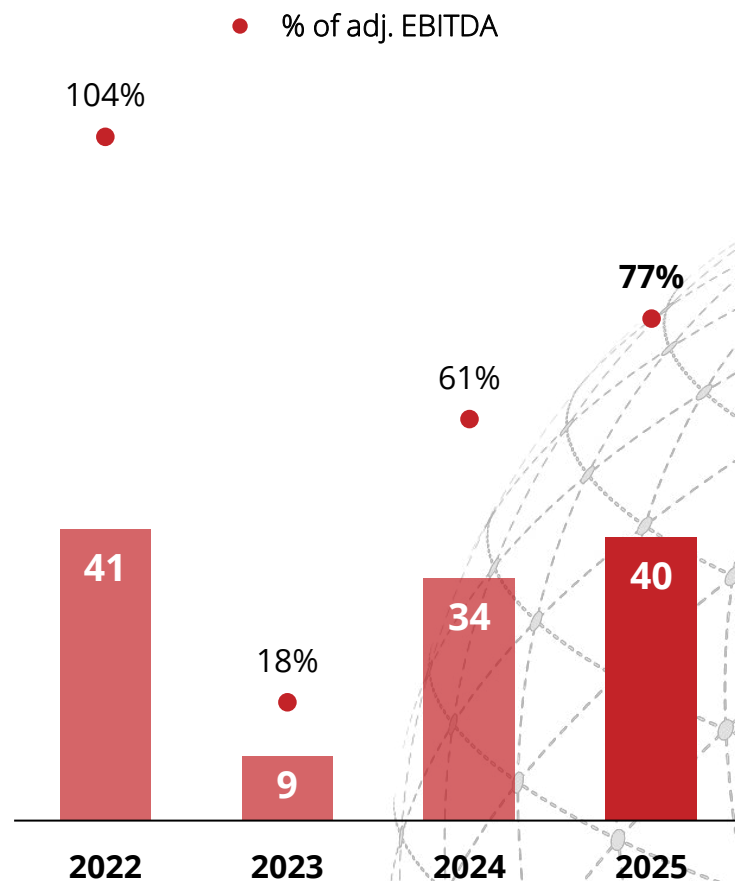
All financial information is based on [2025 Annual Financial Report](#) and previous years Annual Financial Reports. All amounts and percentages presented herein are rounded; accordingly, totals may not sum precisely due to rounding.
 1. Leverage = Net Debt / EBITDA

...strong cash generation and disciplined capital allocation...

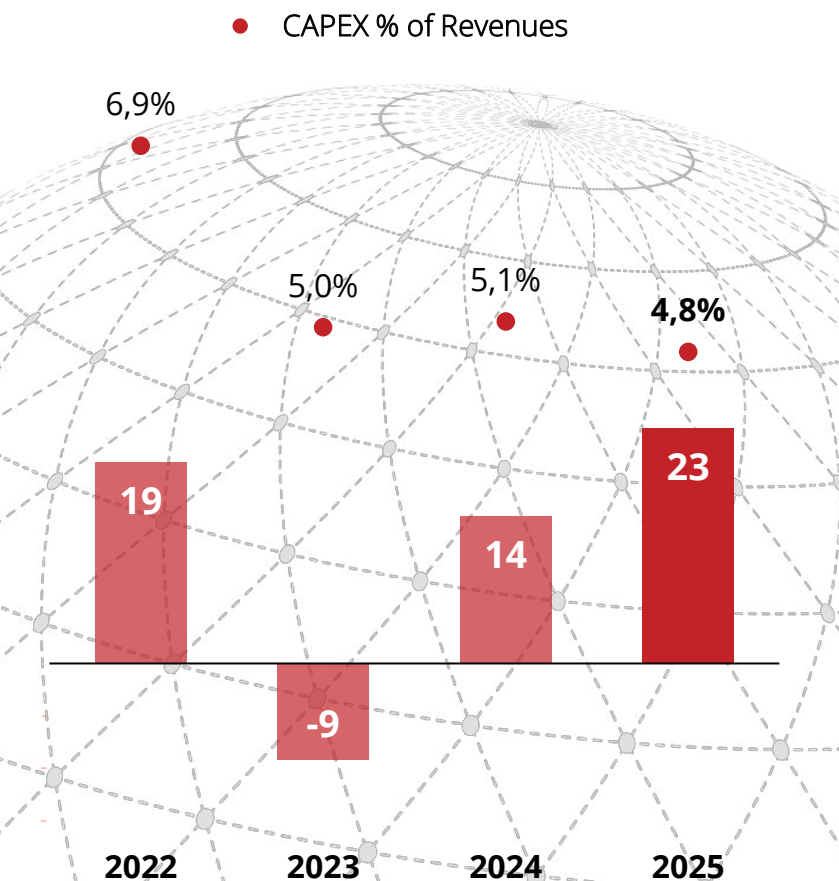
Net Working Capital



Operating Cash Flow



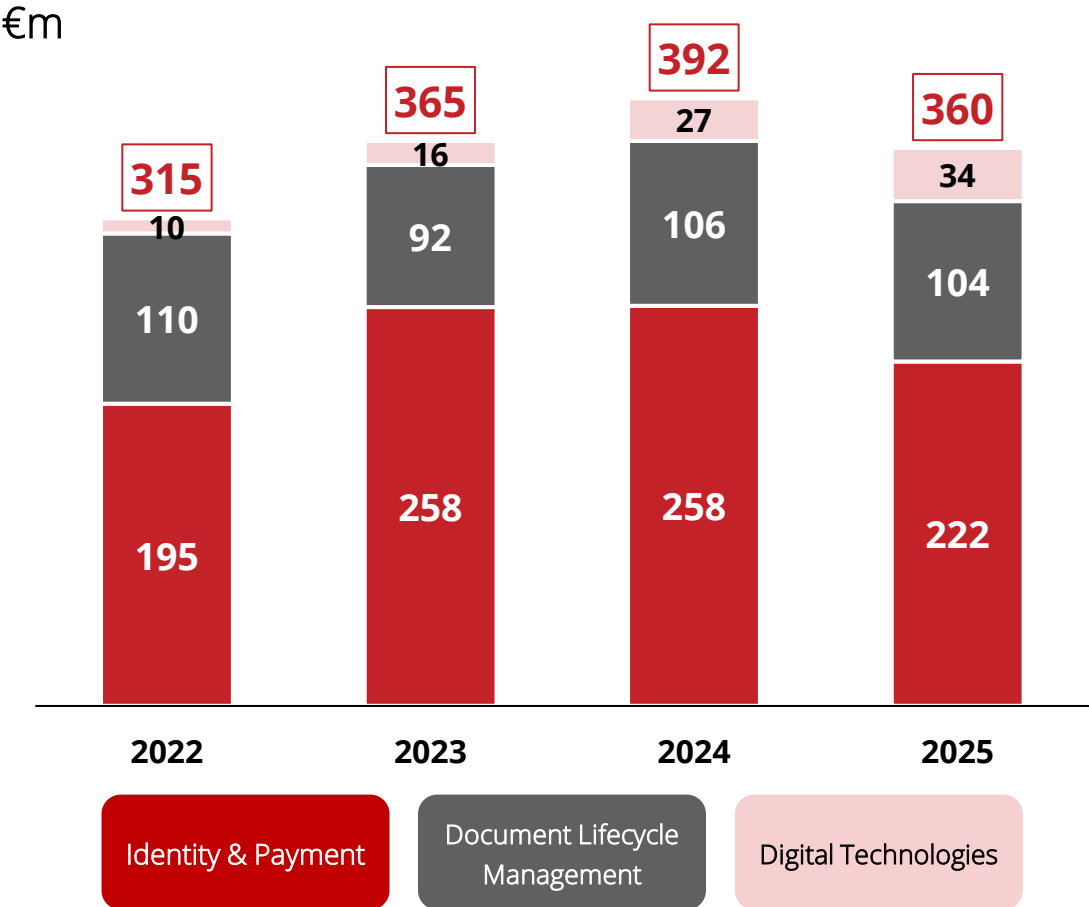
Free Cash Flow¹



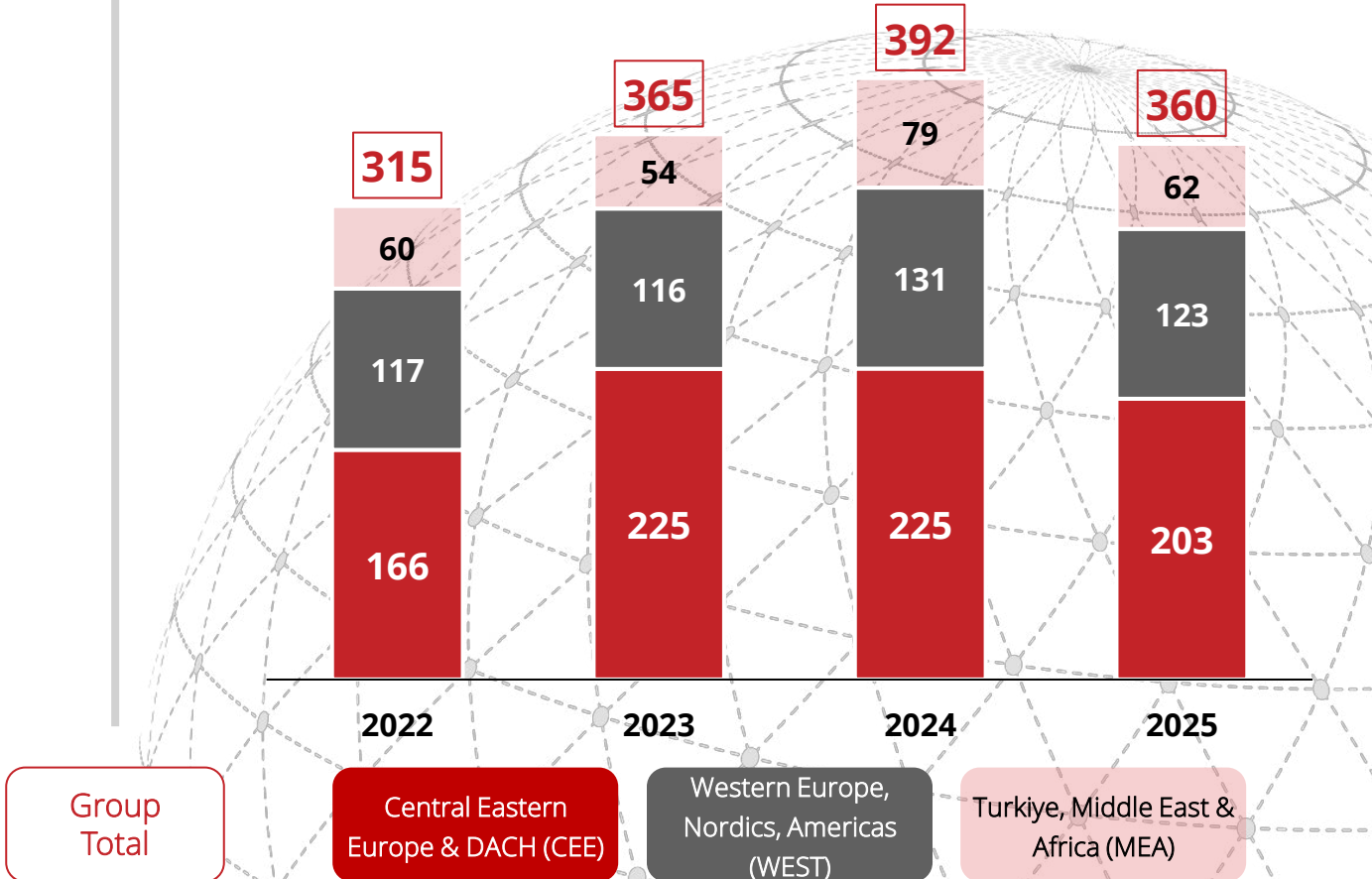
All financial information is based on [2025 Annual Financial Report](#) and previous years Annual Financial Reports. All amounts and percentages presented herein are rounded; accordingly, totals may not sum precisely due to rounding.
 1. Free Cash Flow (FCF) = Operating Cash Flow minus CAPEX

...a well diversified Revenue mix supported by a global exposure

Revenues per Solution



Revenues per Geographic segment

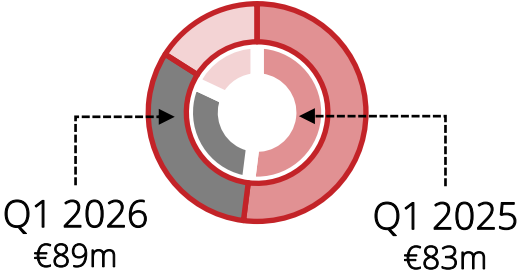
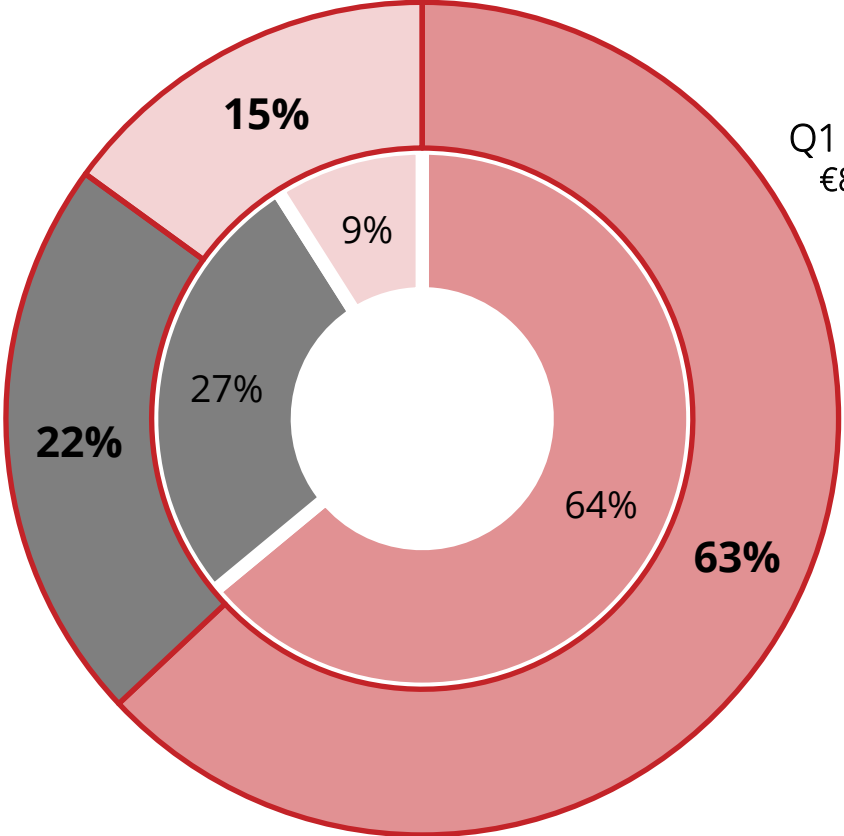


All financial information is based on [2025 Annual Financial Report](#) and previous years Annual Financial Reports. All amounts and percentages presented herein are rounded; accordingly, totals may not sum precisely due to rounding.

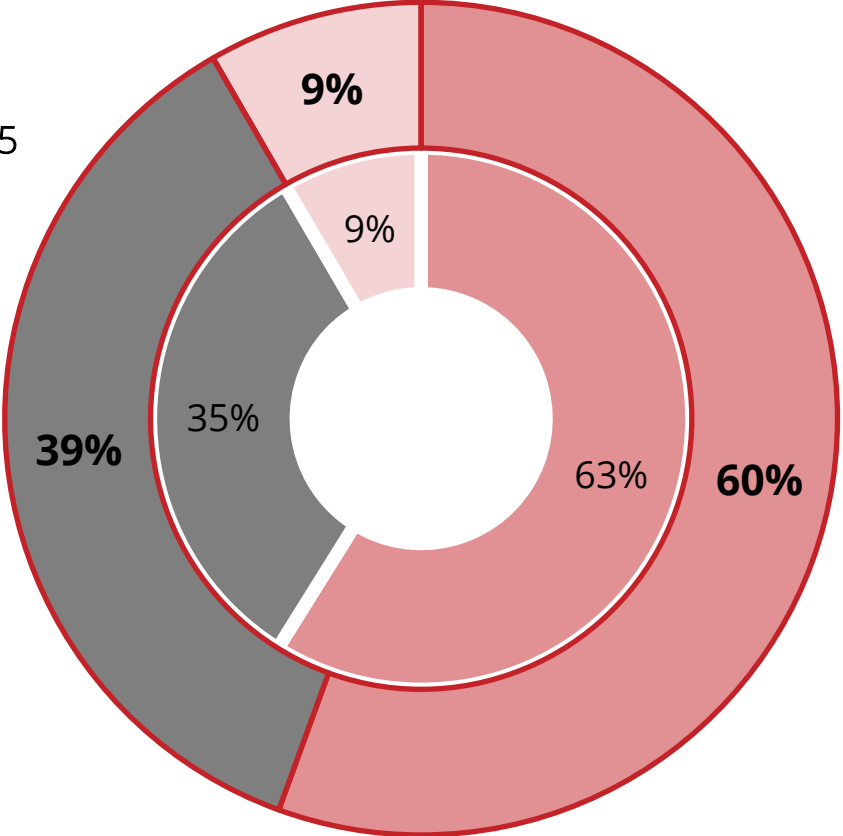
Shifting Revenue Mix

More higher-margin Solutions and Services

Solutions



Geographic Segments



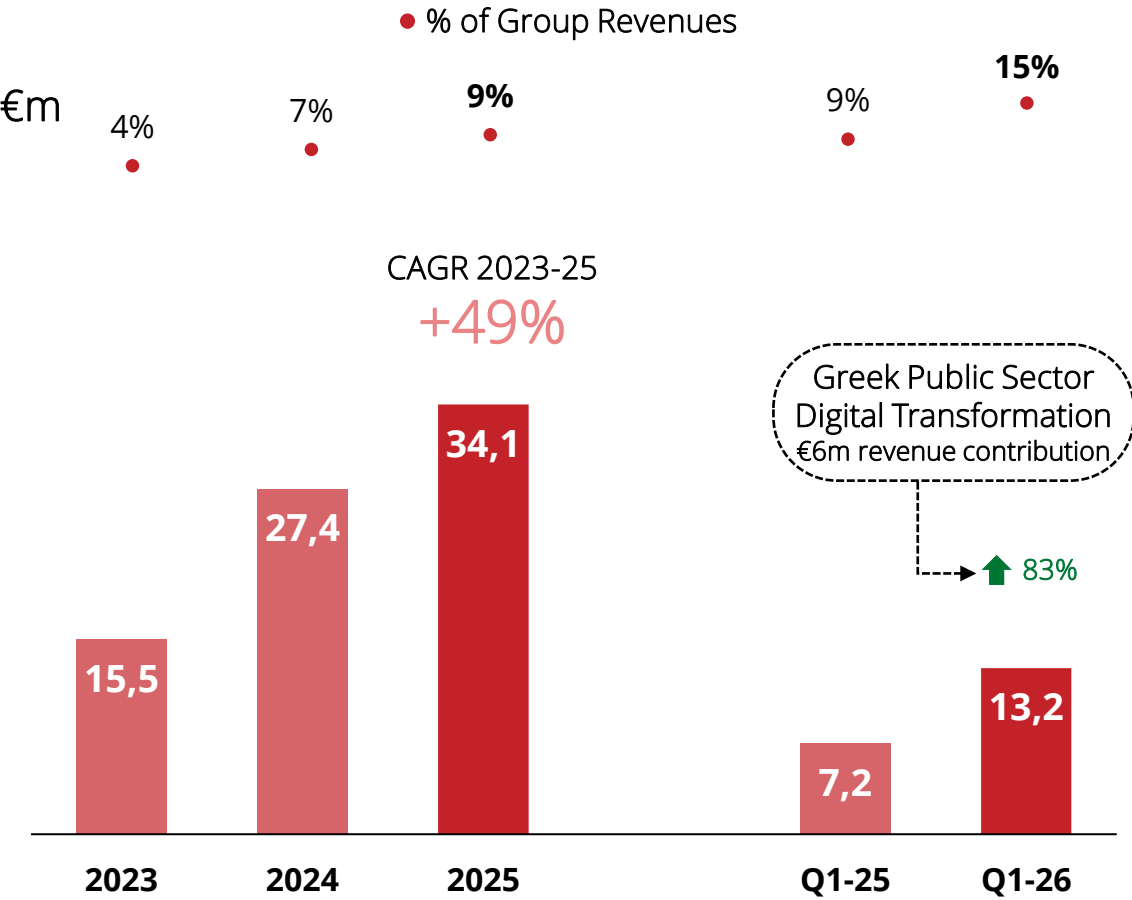
- Document Lifecycle Management
- Identity & Payment
- Digital Technologies

- Western Europe, Nordics, Americas (WEST)
- Central Eastern Europe & DACH (CEE)
- Türkiye, Middle East & Africa (MEA)

Note: the presented Revenue breakdown per Geographic Segment does not incorporate Inter-segment and Corporate eliminations at the Group level.

Greek Public Sector Digital Transformation: a key driver of Digital Technologies Revenue growth

Digital Technologies



Greek Public Sector Digital Transformation

Awarded Projects To Date			
In €m	Total Contract Value	Received / Recognised (cumulative total 2023-Q1 2026)	Remaining (recognised from Q2 2026 onwards)
Total	70	44	25

Note: all amounts and percentages presented herein are rounded; accordingly, totals may not sum precisely due to rounding

A seasoned Management team with a proven track record of driving growth and operational excellence



Manolis Kontos

Chairman Management Board & Group CEO



Professional experience: >30 years
AUSTRIACARD Tenure: 7 years



Dr. Mohamed Chemloul

Vice Chairman Management Board & Group Chief Technology Officer



Professional experience: 29 years
AUSTRIACARD Tenure: 1 year



Markus Kirchmayr

Group CFO



Professional experience: >20 years
AUSTRIACARD Tenure: 11 years



Jon Neeraas

EVP Western Europe, Nordics, Americas



Professional experience: >30 years
AUSTRIACARD Tenure: 6 years



Burak Bilge

EVP Türkiye, Middle East & Africa



Professional experience: 30 years
AUSTRIACARD Tenure: 12 years

Supervisory Board Experienced. Independent. Aligned with Shareholders.



John Costopoulos

Chairman of the Supervisory Board and Chairman of the Nomination and Remuneration Committee



Professional experience: >45 years



Martin Wagner

Deputy Chairman of the Supervisory Board & Chairman of the Audit Committee



Professional experience: >30 years



Nikolaos Lykos

Member of the Supervisory Board



Professional experience: >45 years



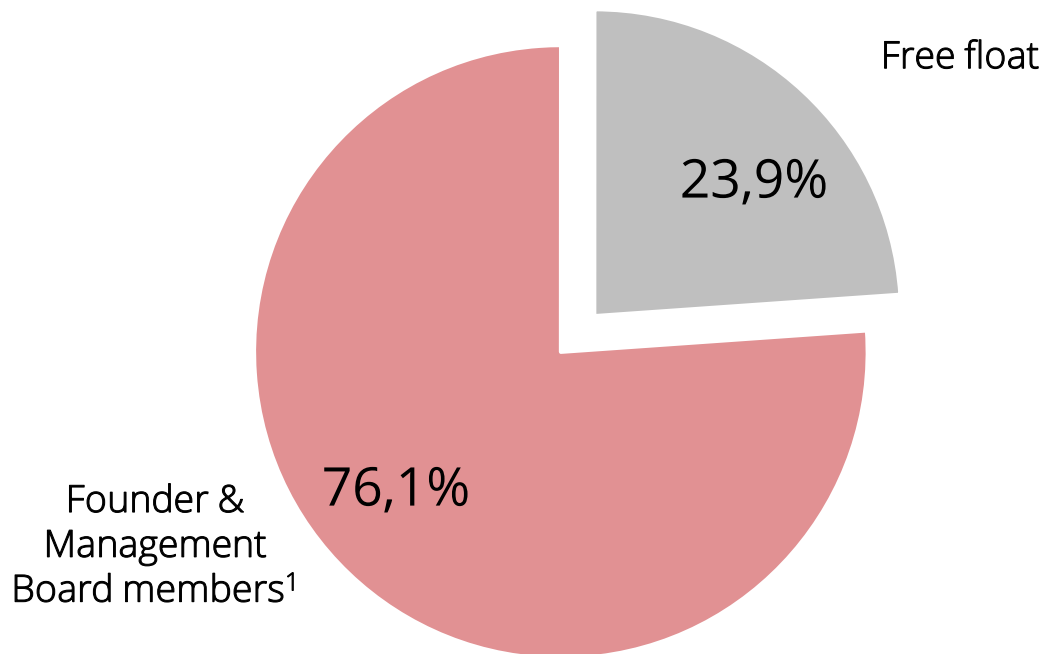
Dr. Stefano Brusoni

Member of the Supervisory Board



Professional experience: >24 years

Shareholder Structure



Information based on shareholder data as of May 2026

1. Mr. Nikos Lykos (Founder) controls 74.6% stake and 3 members of the Management Board in total another approx. 1.5% stake.

Following the completion of the disposal of 448,799 own shares (OTC transactions effected on 07.05.2026), as part of the share option program approved by the Company's Supervisory Board on 30 June 2023, the Company does not hold any own shares.

Total Shares Outstanding

36,353,868

- Dual Listing: Vienna (VSE) & Euronext Athens (ATHEX)
- Commencement of Trading: 23 March 2023
- Sector: Technology
- ISIN: AT0000A325L0
- Symbol: ACAG
- BLOOMBERG: ACAG GA
- REUTERS: ACAGr.AT

Our Growth Strategy Pillars

Geographic expansion

- Focus areas to develop cutting-edge products & comprehensive solutions

UK

- from Fintech to Tier 2 Banks
- roll out Card-as-a-Service (CaaS)

US

- target Fintech and Tier 2 Banks

France

- target local Fintech

MEA

- Target Tier 1 & 2 regional banks
- deliver holistic Citizen Identity Services
- engage with regional Schemes (SAMA, Afrigo, Verve)

Market share expansion

- Transition from a product supplier to an end-to-end solutions provider
- Enhance competitiveness, foster long-term client relationships

- Regional cluster-based organizational structure to accelerate market entry and cross-selling

- Recent acquisitions to broaden capabilities, expand market share & geographic footprint

Products & services portfolio enhancement

- Transition to high-margin, solution-led recurring revenue
- Strengthen client relationships through platform integration & lifecycle services
- Scale digital services for margin-accretive growth

- Payment and Banking solutions as a service

- Public sector technology transformation

- Holistic Citizen Identity & Authentication solutions

- Digital technologies (AI, GenAI, ML, Analytics)

- Product Innovation: Biometric, metal, eco-friendly cards

Value accretive M&A

- Disciplined, criteria-driven acquisitions to expand technological depth, geographic footprint and market share

- Western Europe and USA

- Citizen biometrics, payment processing & AI

Key Investment Highlights



Strategically located global footprint enabling superior lead times, delivery agility, and customer proximity



Diversified end-to-end solutions portfolio with strong cross-synergy potential



A platform built for scale with a proven track record of growth



Proprietary technologies and chip operating systems



Strong R&D capabilities drive innovation in digital solutions using Machine Learning, AI & Data analytics



Blue chip customer base with high average tenure



Appendix II

Consolidated Financial Statements

Income Statement (Management Reporting¹) in €m

	FY2025	FY2024
Revenues	360.2	392.3
Costs of material & mailing	(181.7)	(209.8)
Gross profit I	178.4	182.5
<i>Gross profit I margin</i>	49.5%	46.5%
Production costs	(91.7)	(87.9)
Gross profit II	86.8	94.6
<i>Gross profit II margin</i>	24.1%	24.1%
Other income	6.2	5.0
Selling and distribution expenses	(22.5)	(23.3)
Administrative expenses	(26.3)	(27.8)
R&D expenses	(9.9)	(8.4)
Other expenses	(1.7)	(2.3)
+ Depreciation, amortization & impairment	19.1	17.8
adjusted EBITDA	51.8	55.5
<i>adjusted EBITDA margin</i>	14.4%	14.1%
- Depreciation, amortization & impairment	(19.1)	(17.8)
adjusted EBIT	32.6	37.7
<i>adjusted EBIT margin</i>	9.1%	9.6%
Financial income	0.4	0.7
Financial expenses	(7.4)	(8.3)
Result from associated companies	0.1	0.1
Net finance costs	(6.9)	(7.5)
adjusted Profit/(Loss) before tax	25.7	30.2
Special items	(4.1)	(4.4)
Profit/(Loss) before tax	21.6	25.9
Income tax expense	(5.4)	(6.6)
Profit/(Loss)	16.2	19.2

1. The analysis herein is based on the business performance as monitored by Group management with a separate presentation of Special Items which include i.a. effects from Management participation programs, foreign exchange and other valuation related effects below adjusted Profit/(Loss) before tax as well as the effects from Hyperinflation Accounting (IAS 29) for the Türkiye based entity across all P&L lines (the latter introduced as of 2025). All amounts and percentages presented herein are rounded; accordingly, totals may not sum precisely due to rounding

Income Statement (IFRS) in € thousand

	FY2025	FY2024
Revenues	360,171	392,285
Cost of sales	(273,410)	(297,730)
Gross profit	86,762	94,555
Other income	6,231	4,987
Selling and distribution expenses	(22,452)	(23,338)
Administrative expenses	(29,278)	(31,447)
Research and development expenses	(9,879)	(8,450)
Other expenses	(1,682)	(2,255)
+ Depreciation, amortization and impairment	19,127	17,772
EBITDA	48,829	51,824
- Depreciation, amortization and impairment	(19,127)	(17,772)
EBIT	29,702	34,052
Financial income	1,451	1,137
Financial expenses	(9,588)	(9,442)
Result from associated companies	70	129
Net finance costs	(8,068)	(8,177)
Profit/(Loss) before tax	21,634	25,875
Income tax expense	(5,387)	(6,626)
Profit/(Loss)	16,247	19,249
Profit/(Loss) attributable to:		
Owners of the Company	14,657	18,965
Non-controlling interests	1,591	285
Profit/(Loss)	16,247	19,249
Earnings/(loss) per share		
basic	0.41	0.52
diluted	0.38	0.49

Group Segments

in € thousand

	FY2025					FY2024				
	CEE	WEST	MEA	Corporate & Eliminations	Total	CEE	WEST	MEA	Corporate & Eliminations	Total
Revenues	183,792	114,980	61,399	0	360,171	185,923	127,370	78,993	0	392,285
Intersegment revenues	19,225	7,796	183	(27,204)	0	38,983	3,525	56	(42,564)	0
Segment revenues	203,017	122,776	61,582	(27,204)	360,171	224,906	130,894	79,049	(42,564)	392,285
Costs of material & mailing	(110,913)	(65,430)	(30,811)	25,418	(181,736)	(123,698)	(75,439)	(50,689)	40,016	(209,810)
Gross profit I	92,105	57,346	30,771	(1,786)	178,436	101,208	55,456	28,360	(2,548)	182,476
<i>Gross profit I margin</i>	45,4%	46,7%	50,0%		49,5%	45,0%	42,4%	35,9%		46,5%
Production costs	(49,554)	(24,834)	(17,291)	5	(91,674)	(50,626)	(22,505)	(14,801)	12	(87,920)
Gross profit II	42,551	32,512	13,479	(1,781)	86,762	50,582	32,950	13,559	(2,536)	94,555
<i>Gross profit II margin</i>	21,0%	26,5%	21,9%		24,1%	22,5%	25,2%	17,2%		24,1%
Other income	5,458	312	0	461	6,231	4,685	92	137	72	4,987
Selling and distribution expenses	(11,447)	(8,526)	(2,481)	2	(22,452)	(12,411)	(8,453)	(2,475)	0	(23,338)
Administrative expenses	(13,935)	(8,429)	(2,356)	(1,619)	(26,338)	(15,946)	(8,532)	(2,380)	(927)	(27,785)
R&D expenses	(7,900)	(778)	(688)	(512)	(9,879)	(6,484)	(1,559)	(305)	(101)	(8,450)
Other expenses	(1,371)	(304)	(39)	38	(1,677)	(1,473)	(278)	(392)	(108)	(2,252)
+ Depreciation, amortization	11,139	6,564	1,386	38	19,127	10,642	6,360	762	9	17,772
adjusted EBITDA	24,493	21,351	9,301	(3,373)	51,773	29,595	20,581	8,906	(3,591)	55,489
<i>adjusted EBITDA margin</i>	12,1%	17,4%	15,1%		14,4%	13,2%	15,7%	11,3%		14,1%
- Depreciation, amortization	(11,139)	(6,564)	(1,386)	(38)	(19,127)	(10,642)	(6,360)	(762)	(9)	(17,772)
adjusted EBIT	13,355	14,788	7,915	(3,411)	32,647	18,953	14,221	8,144	(3,600)	37,717
<i>adjusted EBIT margin</i>	6,6%	12,0%	12,9%		9,1%	8,4%	10,9%	10,3%		9,6%
Financial income					408					694
Financial expenses					(7,400)					(8,304)
Result from associated companies					70					129
Net finance costs					(6,922)					(7,481)
adjusted Profit/(Loss) before tax					25,724					30,237
Special items					(4,090)					(4,362)
Profit/(Loss) before tax					21,634					25,875
Income tax expense					(5,387)					(6,626)
Profit/(Loss)					16,247					19,249

Balance Sheet in € thousand

	31 December 2025	31 December 2024
Property, plant and equipment and right of use assets	96,022	100,545
Intangible assets and goodwill	57,609	59,555
Equity-accounted investees	423	395
Other receivables	1,098	1,259
Deferred tax assets	3,865	3,474
Non-current assets	159,016	165,227
Inventories	67,124	72,795
Contract assets	28,824	14,952
Current income tax assets	771	523
Trade receivables	37,930	45,297
Other receivables	8,959	11,061
Cash and cash equivalents	25,139	21,737
Current assets	168,748	166,366
Total assets	327,764	331,593
Share capital	36,354	36,354
Share premium	32,749	32,749
Own shares	(2,584)	(2,064)
Other reserves	18,232	19,856
Retained earnings	47,512	37,385
Equity attributable to owners of the Company	132,263	124,281
Non-controlling interests	3,671	524
Total Equity	135,934	124,805
Loans and borrowings	91,117	101,261
Employee benefits	3,612	4,005
Other payables	1,573	1,726
Deferred tax liabilities	10,505	10,336
Non-current liabilities	106,807	117,328
Current tax liabilities	3,012	3,615
Loans and borrowings	15,644	16,097
Trade payables	41,124	43,807
Other payables	17,765	16,985
Contract liabilities	6,254	7,188
Deferred income	1,224	1,769
Current Liabilities	85,023	89,460
Total Liabilities	191,830	206,788
Total Equity and Liabilities	327,764	331,593

Cash Flow Statement in € thousand

	FY2025	FY2024
Profit/(Loss) before tax	21,634	25,875
Adjustments for:		
- Depreciation, amortization and impairment	19,127	17,772
- Net finance cost	8,068	8,177
- Net gain or loss on disposal of non-current assets	(276)	33
- Change in associated companies	28	71
- Change in provisions	(393)	(298)
- Other non-cash transactions	884	1,744
	49,072	53,374
Changes in:		
- Inventories	4,978	(14,631)
- Contract assets	(13,872)	5,434
- Trade and other receivables	9,469	5,400
- Contract liabilities	(934)	(10,253)
- Trade payable and other payables	(2,596)	(233)
- Taxes paid	(6,395)	(5,057)
Net cash from/(used in) operating activities	39,723	34,033
Interest received	408	302
Proceeds from sale of property, plant and equipment	1,795	0
Dividends received from associated companies	42	58
Payments for acquisition of subsidiaries and business, net of cash acquired	0	(1,663)
Payments for acquisition of property, plant and equipment & intangible assets	(14,333)	(13,731)
Net cash from/(used in) investing activities	(12,088)	(15,034)
Interest paid	(6,055)	(7,472)
Proceeds from loans and borrowings	5,277	9,232
Repayment of loans and borrowings	(13,403)	(12,258)
Payment of lease liabilities	(4,193)	(4,469)
Acquisition of own shares	(520)	(2,064)
Acquisition of non-controlling interest	(156)	--
Dividends paid to non-controlling interest	(284)	(429)
Dividends paid to owners of the company	(3,950)	(3,627)
Net cash from/(used in) financing activities	(23,283)	(21,087)
Net increase (decrease) in cash and cash equivalents	4,351	(2,088)
Cash and cash equivalents on 1 January	21,737	23,825
Effect of movements in exchange rates on cash held	(949)	1
Cash and cash equivalents on 31 December	25,139	21,737

AUSTRIACARD HOLDINGS

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